

References		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	
<u>GROWTH</u>						
<u>CHILDREN & FAMILY SERVICES</u>						
Demand & cost increases						
**	G1	Demographic growth- Social Care Placements	3,300	5,800	7,900	10,200
*	G2	Removal of time-limited growth - Supporting Leicestershire Families - transition to a new model when external funding ceases	0	-1,000	-1,000	-1,000
	G3	Special Educational Needs Assessment Service - increased demand on service from SEND reform	575	710	710	710
	G4	Additional Unaccompanied Asylum Seeking Children	345	345	345	345
	G5	On-going requirement for agency staff - Children's Social Care	250	250	250	250
		Total	4,470	6,105	8,205	10,505
<u>ADULTS & COMMUNITIES</u>						
Demand & cost increases						
**	G6	Older people - new entrants and increasing needs in community based services and residential admissions	1,970	3,045	4,080	5,135
**	G7	Learning Disabilities - new entrants including children transitions and people with complex needs	1,660	2,460	3,220	3,760
**	G8	Mental Health - new entrants in community based services and residential admissions	425	680	940	1,200
**	G9	Physical Disabilities - new entrants in community based services	555	735	910	1,095
Other increases						
**	G10	Transforming Care - transfers from Health	390	750	750	750
*	G11	Removal of time-limited growth - Support Fund for Community Libraries	-100	-100	-100	-100
	G12	Improve support for transitions from Children's Social Care	300	300	300	300
		Total	5,200	7,870	10,100	12,140
<u>PUBLIC HEALTH</u>						
Reduced Income						
*	G13	Reductions to Public Health specific grant (offsetting savings are included)	650	650	650	650
Demand & cost increases						
**	G14	Integrated Sexual Health Service - increased testing	0	20	40	40
		Total	650	670	690	690
<u>ENVIRONMENT & TRANSPORT</u>						
<u>Highways & Transport</u>						
Demand & cost increases						
**	G15	Special Educational Needs transport - increased client numbers/costs	1,440	2,110	2,840	3,450
	G16	E & T Projects (HS2 & Ash dieback/highways forestry)	800	800	800	800
	G26	Travel Co-ordinator	30	30	30	30
		Total	2,270	2,940	3,670	4,280
<u>Environment & Waste</u>						
Demand & cost increases						
**	G17	Waste tonnage increases	150	400	650	900
		Total	150	400	650	900
		Total	2,420	3,340	4,320	5,180
<u>CHIEF EXECUTIVES</u>						
Demand & cost increases						
**	G18	Hardship and Crisis Support Service	45	105	105	105
	G19	Business Intelligence Pupil Forecasting	40	40	40	40
	G20	Legal Services - increased caseload	230	230	230	230
		Total	315	375	375	375

* items unchanged from previous Medium Term Financial Strategy

** items included in the previous Medium Term Financial Strategy which have been amended

APPENDIX C

References

2019/20	2020/21	2021/22	2022/23
£000	£000	£000	£000

GROWTH**CORPORATE RESOURCES****Demand & cost increases**

G21	Microsoft Enterprise Agreement cost increase	550	550	550	550
G22	Additional HR resources to manage off-contract risk and to tackle recruitment & retention issues	140	140	140	140

Service Improvements

G23	Additional ICT security measures to mitigate risk identified by Cyber Security Audit	150	150	150	150
G24	Fire Safety Risk and Third Party Providers	70	70	70	70

Total

910	910	910	910
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CORPORATE GROWTH

**	G25	Growth contingency	0	6,600	13,200	19,900
		Total	0	6,600	13,200	19,900

TOTAL

13,965	25,870	37,800	49,700
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Overall net additional growth

11,905	11,930	11,900
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* items unchanged from previous Medium Term Financial Strategy

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	£000	£000	£000	£000

SAVINGS

References used in the following tables

* items unchanged from previous Medium Term Financial Strategy

** items included in the previous Medium Term Financial Strategy which have been amended

Eff - Efficiency saving

SR - Service reduction

Inc - Income

CHILDREN & FAMILY SERVICES

* CF1	Eff	New Departmental Operating Model	0	-100	-100	-100
** CF2	Eff	Growing Mainstream Internal Foster Carer Provision	-500	-1,000	-1,500	-2,000
** CF3	Eff	Growing Specialist Internal Foster Carer Provision	-200	-500	-700	-900
* CF4	Eff	Develop Wrap Around Therapeutic Support Services	0	-700	-700	-700
** CF5	Eff/SR	Early Help Review	-1,250	-1,500	-1,500	-1,500
* CF6	Eff	Disabled Children's Respite Care Review	-100	-100	-100	-100
* CF7	Eff	Review of staff absence	-75	-150	-150	-150
* CF8	Eff/Inc	Review the Educational Psychology Service	-100	-100	-100	-100
* CF9	Inc	Academy conversion (reduced numbers)	0	0	30	30
* CF10	Eff	Education of Children in Care Review	-200	-200	-200	-200
TOTAL - LOCAL AUTHORITY BUDGET			-2,425	-4,350	-5,020	-5,720

ADULTS & COMMUNITIES

Adult Social Care

* AC1	Eff	Review of Equipment and Therapy Services	-100	-100	-100	-100
* AC2	Eff	Review of individual long term residential placement costs	-250	-500	-500	-500
** AC3	Eff/SR	Effective management of Direct Payments and Personal Budget allocations	-1,000	-1,000	-1,000	-1,000
* AC4	Eff	Review of staff absence	-160	-325	-325	-325
** AC5	Eff	Improvements to finance pathway for service users	-25	-25	-25	-25
** AC6	Inc	Increased income from fairer charging and removal of subsidy / aligning increases	-100	-200	-300	-400
* AC7	Eff/SR	Review of Supported Living costs	-300	-300	-300	-300
* AC8	Eff/SR	Review of Community Life Choices costs	-100	-100	-100	-100
* AC9	Eff/SR	Promoting Independence in the home for high dependency service	-400	-400	-400	-400
** AC10	Eff	Reduced financial growth following demand management improvements	-1,700	-1,700	-1,700	-1,700
AC11	Eff	Place to Live - reduced cost of care	0	-25	-50	-50
Total Adult Social Care			-4,135	-4,675	-4,800	-4,900

Communities and Wellbeing

** AC12	Eff/SR	Implementation of revised service for communities and wellbeing	-200	-300	-500	-1,000
Total Communities and Wellbeing			-200	-300	-500	-1,000

TOTAL Adults & Communities

-4,335 -4,975 -5,300 -5,900

PUBLIC HEALTH

* PH1	Eff/SR	Early Help & Prevention Review - review of externally commissioned prevention services	-490	-1,005	-1,005	-1,005
PH2	Eff	Redesign Integrated Lifestyles service	-20	-65	-65	-65
* PH3	Eff	Review of staff absence	-10	-20	-20	-20
PH4	Eff	0-19 Health Visiting & School Nursing service	0	-500	-500	-500
TOTAL Public Health			-520	-1,590	-1,590	-1,590

ENVIRONMENT & TRANSPORT

Highways & Transport

* ET1	SR	Revise Passenger Transport Policy	-400	-400	-400	-400
* ET2	Eff/SR	Implement Review of Social Care and SEN Transport (Phase 2)	-420	-420	-420	-420
* ET3	Eff	Review of staff absence	-25	-50	-50	-50
* ET4	Eff	Implement Alternative Fleet Provision	-200	-200	-200	-200
** ET5	Eff	Revenue savings from capital programme	-50	-100	-100	-100
Total Highways & Transport			-1,095	-1,170	-1,170	-1,170

APPENDIX C

References		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	
<u>SAVINGS</u>						
<u>Environment & Waste</u>						
* ET6	Eff	Revised payment mechanism for recycling credits for dry materials	-100	-100	-100	-100
ET7	Eff/SR/ Inc	Recycling & Household Waste Sites service approach	0	-140	-230	-260
** ET8	Inc	Trade Waste income	-100	-130	-160	-200
** ET9	Eff	Future residual waste strategy	0	-300	-390	-690
ET10	Eff	Green and Wood Waste contract reductions	-200	-200	-200	-200
Total Environment & Waste			-400	-870	-1,080	-1,450
TOTAL ENVIRONMENT & TRANSPORT			-1,495	-2,040	-2,250	-2,620
<u>CHIEF EXECUTIVE</u>						
** CE1	Eff	Review of staff absence	-10	-10	-10	-10
CE2	Eff	Review of Civic and Member Support	-25	-25	-25	-25
CE3	Inc	Legal Services - Income	0	-40	-40	-40
CE5	SR/Eff	Review of grants and contracts across Communities, Policy and Resilience services	0	-85	-85	-85
CE6	Inc	Planning, Historic and Natural Environment -Fee Income	0	-10	-10	-10
CE7	Eff	Reduction in funding for developments	-50	-50	-50	-50
** CE8	SR	Review funding for economic development activity to external agency	-25	-25	-25	-25
TOTAL Chief Executive			-110	-245	-245	-245
<u>CORPORATE RESOURCES</u>						
* CR1	Eff	Customer Service Centre Review	-70	-70	-70	-70
* CR2	Eff	Review of staff absence	-20	-45	-45	-45
CR3	Eff	Workplace Strategy	0	-50	-100	-300
CR4	Eff	Fit for the Future - system replacement and change programme	0	-400	-900	-900
** CR5	Eff/Inc	Increasing Commercial Services contribution	-500	-750	-750	-750
** CR6	Eff	Energy and Water Strategy	-90	-160	-210	-260
* CR7	Eff	Returns from Corporate Asset Investment Fund	0	0	-3,000	-3,000
** CR8	Eff/Inc	Revenue savings from capital programme	-35	-35	-35	-35
CR9	Inc	Expand Score + energy scheme	-100	-150	-200	-200
CR10	Eff	Review financial provision for future liabilities	0	0	-300	-300
CR11	Inc	Place to Live - Accommodation income	0	-75	-150	-150
TOTAL Corporate Resources			-815	-1,735	-5,760	-6,010
<u>CORPORATE SAVINGS</u>						
* CS1	Eff	Review of key supplier contracts	-250	-250	-250	-250
CS2	Eff	ICT Incubation Team - to enable efficiencies and new ways of working	-50	-100	-150	-200
CS3	Eff	Efficiency and productivity programme	0	-4,000	-6,000	-8,000
TOTAL			-300	-4,350	-6,400	-8,450
<u>CENTRAL ITEMS</u>						
** CI1	Inc	Financial Arrangements - growth in ESPO income	-100	-140	-180	-220
** CI2	N/A	Minimum Revenue Provision (MRP)	-500	-4,000	-4,000	-4,000
TOTAL			-600	-4,140	-4,180	-4,220
<u>TOTAL (INCLUDING ADDITIONAL INCOME)</u>			-10,600	-23,425	-30,745	-34,755
MTFS net shortfall - savings required			0	0	-5,613	-19,923
<u>TOTAL SAVINGS REQUIRED - EXCLUDING DSG</u>			-10,600	-23,425	-36,358	-54,678
<u>Dedicated Schools Grant Savings</u>						
Eff		Proposed Target - High Needs Development Plan	-2,650	-7,250	-12,470	-19,850
<u>TOTAL SAVINGS REQUIRED - INCLUDING DSG</u>			-13,250	-30,675	-48,828	-74,528